## **Speed Networking**

 Broad Experience (relating to citizen involvement and health and social care)

Groups you link with

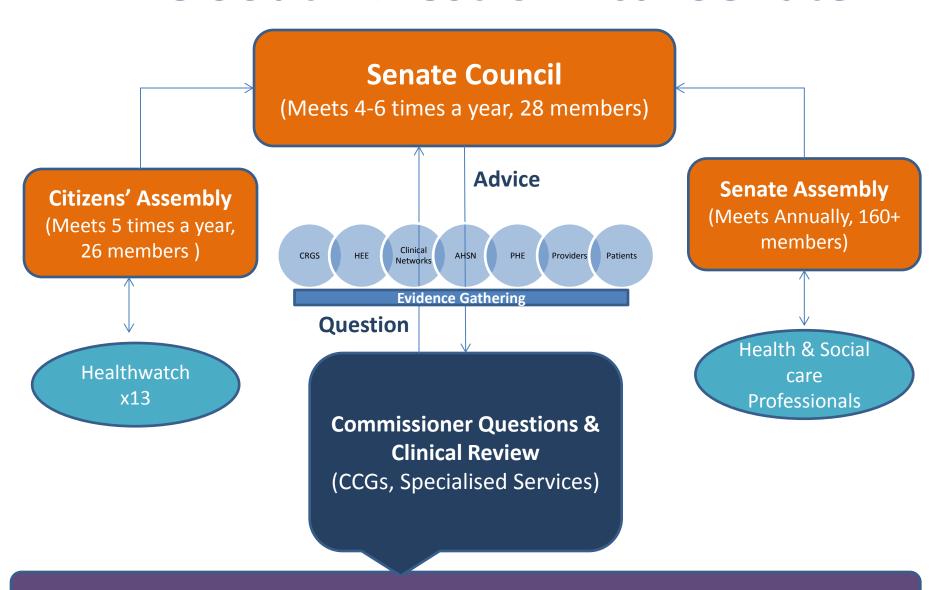
 Why you got involved with Healthwatch and the CA

# The Clinical Senate and the Citizens' Assembly

South West Citizens' Assembly Development Day

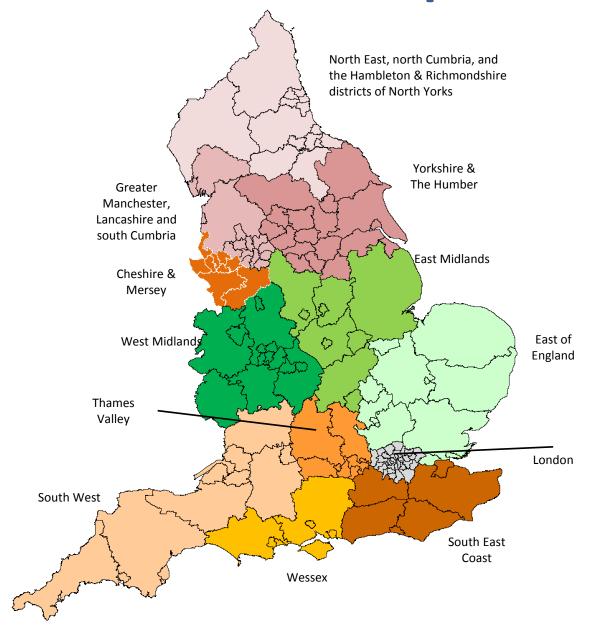
Dr Phil Yates 19<sup>th</sup> July 2016

#### The South West Clinical Senate

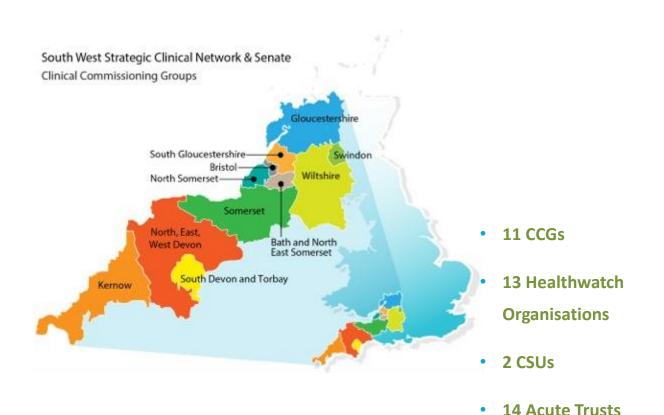


**Senate Management Team** 

## **Clinical Senates Map**



### **South West Clinical Senate**



**Over 30 providers** 

## **Advising Commissioners**

- Free resource providing strategic clinical advice to commissioners
- Unique access to expertise and overview from healthcare professionals across the region
- Strengthens the contribution of the patient voice in commissioning decisions
- Provides a growing repository of advice that is openly accessible

#### **Advice to Date**

- Specialised commissioning principles
- Model for HIV network
- Acute to community interface
- Emergency surgery
- Community services transfer
- Public health interventions
- Critical co-dependencies of acute services
- Mental health service reconfiguration
- Surgical decision making at MDT
- Clinical Reviews

www.swsenate.nhs.uk

# The Citizens' Assembly – public and patient voice

- Representatives from 13 Healthwatch organisation areas
- Not all Healthwatch representatives
- Citizens' Chair/ Deputy Chair and one other member (depending on topic) to attend Senate Council meetings

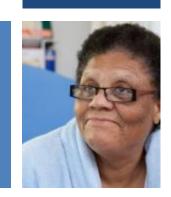
## The Citizens' Assembly – public and patient voice

- Provide a patient and carer perspective on topics, questions and evidence prior to Senate Council meetings. This may include;
  - suggesting evidence to review
  - gathering views using the 'network of networks'
    - Formally commissioned surveys etc
    - As part of existing role (speaking with Healthwatch colleagues, identifying existing research)
- Share advice with patients and the public following Senate Council meetings.
- Identify future topics or questions and liaise via Healthwatch with commissioners to refer into the Senate Council.
- Sitting on Clinical Review Panels

## Clinical Assembly Member Role













## Citizens' Assembly Member Role

 To champion the diversity of patient and public views (not only represent their personal experience) and bring appropriate challenge to meetings.

 Bring local updates to the group to help identify shared priority topics to suggest local CCGs take to the Clinical Senate.

- Attend CA meetings
- Read and comment on papers circulated
- Communicate with Healthwatch and patient networks
- Share Senate advice
- Comply with The Seven Principles of Public Life
- Join relevant workshops
- Attend Senate Council when required and Senate Assembly
- Contribute to Senate reviews when required

#### **Clinical Senate Reviews**









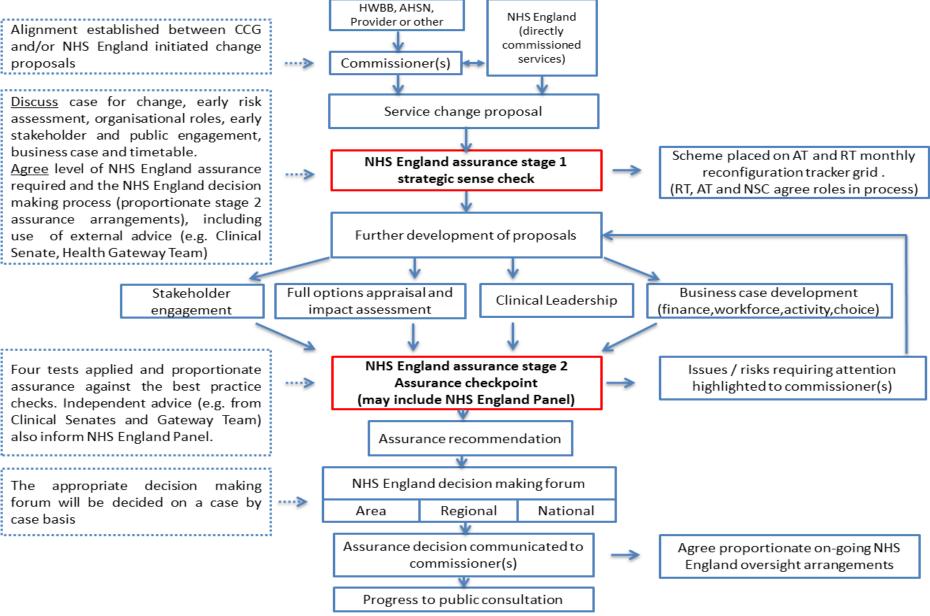




### **Clinical Reviews**

- NCAT (National Clinical Advisory Team) ceased to function as of 1st April
- 12 Senates across England take on role of National Clinical Advisory Team
- Senate develops Clinical Review Panels to consider Clinical Evidence base for large scale service change as independent part of the NHS England assurance process
- Will work with other Senates to develop out of area panels
- Senate Council to agree TOR for each review team and sign off final report
- Every review panel should have a patient rep

#### **The NHS England Assurance Process**



## The assurance process exists to check large service change proposals against 4 Department of Health tests;

- 1. Strong public and patient engagement
- 2. Consistency with current and prospective need for patient choice
- 3. A clear clinical evidence base
- 4. Support for proposals from clinical commissioners

The clinical senate is set up to provide independent clinical review and assurance against test 3, a clear clinical evidence base.

NHS England has two assurance checkpoints for any large scale service change plans;

- the stage 1 strategic sense check
- the stage 2 assurance checkpoint.

Service change has to pass stage 2 before it can go to public consultation Following public consultation a model of care is agreed and can be implemented.

Prior to Stage 1 commissioners are advised to seek 'early advice' from the Clinical Senate – early review of clinical case for change and proposed model (small working group)

Prior to Stage 2 commissioners are advised to plan for clinical review by the Senate.

Size of proposed change, clinical engagement to date and findings of sense check will influence the extent of any clinical review.

Lots more reviews being asked of the Senate, STPs will lead to more.

Senate should have 12 weeks notice of a review – we are about to share a framework to outline how reviews work

**Terms of Reference Review Panel Documentation (Clinical Case for Change, Model of Care, Pre Consultation Business Case**) **Literature Review Site Visits Panel Meetings** 

## The panel will specifically look at;

- 1. Is the change based on a clear evidence base?
  - 2. Is the clinical case for change robust?
- 3. Does national and local evidence fits with the model of care proposed?
- 4. The rationale and development of the proposed option and other options considered.
- 5. Clinical benefits and limitation of the proposed option.
  - 6. Will the model of care improve the quality of care?
    - 7. Is the transformation clinically led?

### Question

What is the role of a Citizens' Assembly member on a Clinical Panel?





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## **Changes in the NHS**

# South West Citizens' Assembly Development

Dr Phil Yates 19th July 2016

# Main thrusts of the 5-Year Forward View

More care in the community

Technological investment to support self-care & < NHS usage

Patient

Higher Focus on Health Maintenance & Illness prevention

Rebalancing of investment between sectors

Hospitals



Community /
Primary care /
Social care

Reducing disconnects between organisations

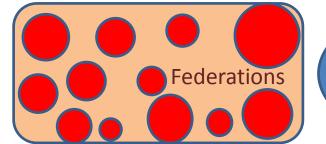
## Drive towards larger medically-based community providers

DH

Local Authorities **NHS** & PH England CCGs / <u>STPs</u> / NHS England

Provider CICs / SEs

Independent Sector Various FTs



Mental Health

Optometrists
Dentists
Pharmacists

1º Care
GP led
All undifferentiated illness Little cross referral Limited long-term conditions (LTCs)

20 & 30 Care Consultant led Most access to diagnostics Acute management major conditions

Long-term follow up of many LTCs

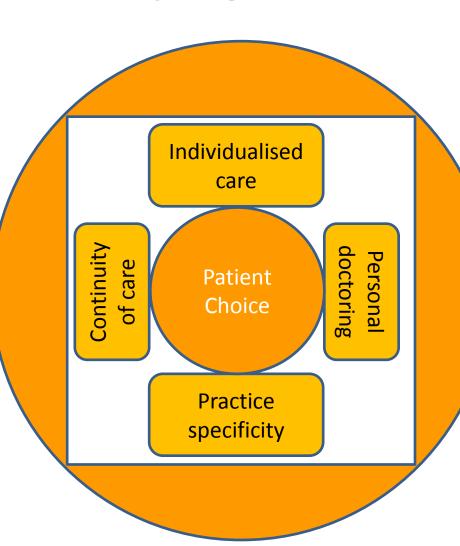
20 & 30 10 & Community delivered **Pre-primary** SSD / Pharmacist / Nurse GP Consultants Web-based Assessing risk Diagnostic uncertainty Major surgery Minor illness & injury advice; self-help 1<sup>st</sup> diagnosis High-tech

tel, email & SMS; interventions Specialist nurses Complex problems LTCs & social care expert patient; Follow ups True 'consultancy' community & 3rd Sub-specialisation **Telemedicine** Teaching & Multiprofessional teams sector support Telehealth support

#### The case for 'scaled up' organisations

Prohibitive contracting costs for small organisations

Restricted primary care expertise e.g. finance, legal, HR, strategic.



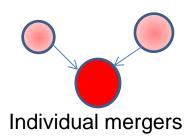
Contracting unit size has been progressively rising

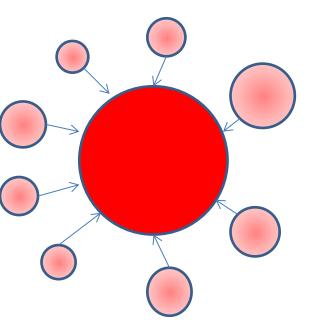
Duplication of procedures & protocols e.g. CQC, registration, summarisation, audits, contract monitoring.

Performance management & quality variation

Competition & Procurement Law

#### Models of 'primary care at scale' emerging

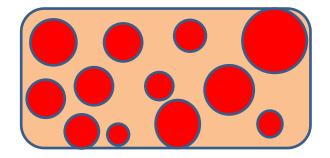




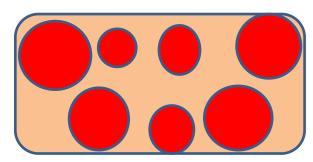
Mega-practices: either geographically compact (Modality, Lakeside) or spread (The Practice group, Hurley group)



Integration with Hospital (Northumbria) or Community Trust sector (Medway, Notts City Care)

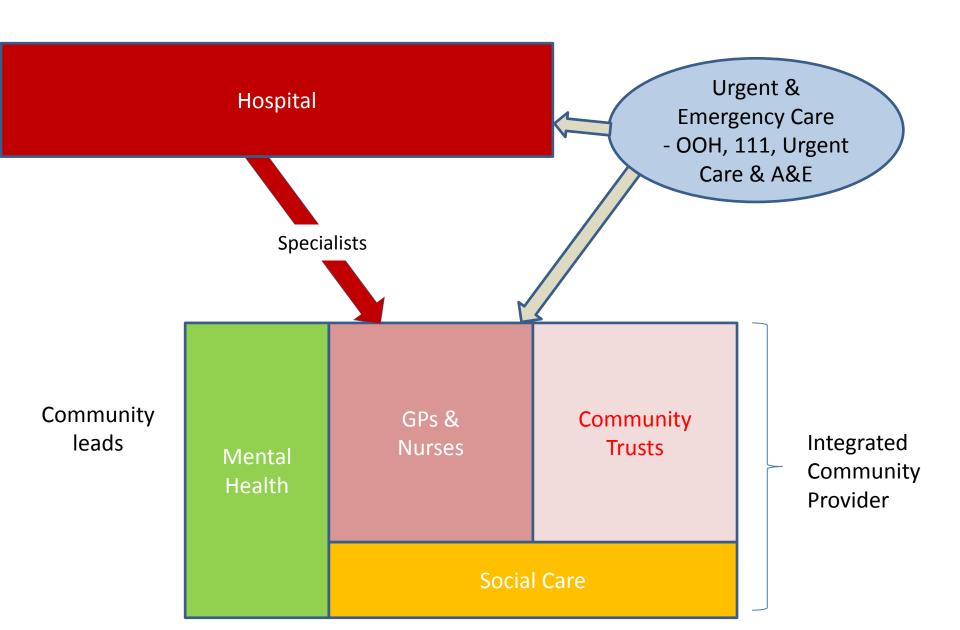


Loose Network (One Care, Suffolk GP Federation)

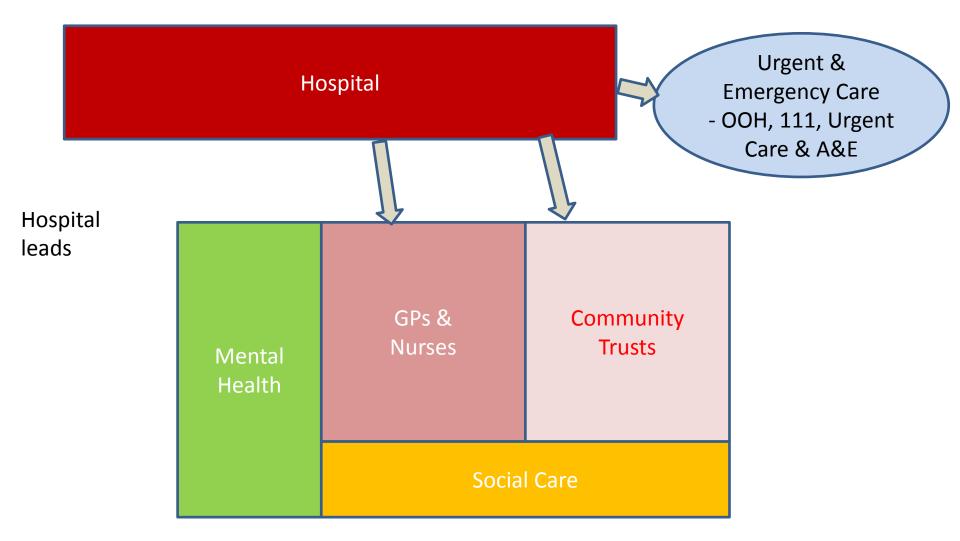


Loose Network with internal mergers (Salford, Primary Care Home)

#### **Multispecialty Community Providers**

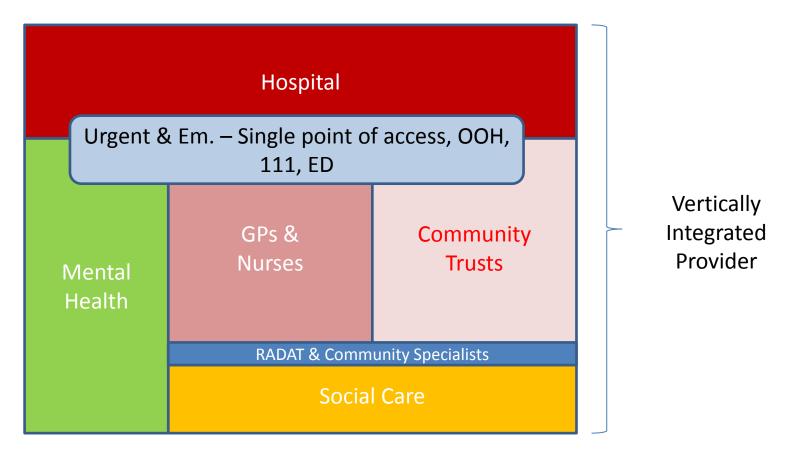


#### **Primary & Acute Care System**



Matures into an Accountable Care Organisation

# Accountable Care Organisation – 'place-based provision'



Holds & spends whole capitated budget for its population

### Summary

- The NHS financial & service challenge will mean: -
  - New localism, care closer to home, less 'bed-based care';
  - Using current & future technologies;
  - Streamlining care & removing inefficiencies;
  - Working harder at prevention & self-management;
  - Integration of care across organisational boundaries.
- Locality based budgets could drive change for greater care closer to home;
- We need systems that will quality assure these services;
- The move towards a stronger out-of-hospital sector and the financial constraints is driving (i) general practice consolidation & (ii) alliances between providers in delivering services.

### Question

In the light of the changes in the health environment how should the Citizens' Assembly best represent the needs of your communities and service users?

